2D! &5E5<)7F5*+>',5<1+5?'+)'+45'-F7<5F5*+1+-)*')3';5*5,1<'
%>>5F.<9',5>)</+-)*'GHIJK'

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JD! #)*>5,E1+-)*'1*?'>/>+1-*1.<5'/>5')3'<-E-*L'F1,-*5',5>)/,(5>''

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''#$%& '!()+,-./+-)*!+)!+01!-2341 2 1*+5+-)*!)6!+,5718,1 45+17!9 ' :;!5*7!./-47-*<!)6!(535(-+-1;!*

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"#$! %&'($)! *+(',&-! .,&/0&1$! ,&! "0+)$! +&)! 2$3$4,56$&(! 7%*."829:! #+-!)$3$4,5$)! +! -5$1'/'1!
50,;0+6 6$! ,&! <1$+&-! =1,&,6>! +&)! ?'-#$0'$-:! -5$1'/'1+44>!)$-';&$)! (,! $&+@4$! +&)! +11$4$0+($! (#$!
'654$6$&(+(',&! ,/! -A-(+'&+@4$!)$3$4,56$&(! ;,+4! BCD! %*."82! 1,&(0'@A(',&-!)'0$1(4>! 0$-5,&)! (,!
5+0+;0+5#-!BB:!CE!+&)!BFG!,/!(#$!H$&$0+4!8--$6@4>!0$-,4A(',&!ECIBJD!!

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K&!L$5($6@$0!MNBJ:!%*."82!,0;+&'-$)!(#$!"#'0)!<1$+&-!?,0A6!,&!"0+)$!0$4+($)!+-5$1(-!,/!L2H!BC!O'(#!
+!/,1A-!,&!(#$!,1$+&-!$1,&,6>:!14'6+($!1#+&;$!+&)!#+06/A4!/'-#!-A@-')'$-!+-!5+0(!,/!(#$!/'0-(!$3$0!%&'($)!
*+(',&-!"0+)$!?,0A6D!"#$!.#+'0!,/!(#$!?,0A6!-5$1'/'1+44>!'--A$)!+!-$0'$-!,/!.,&14A-',&-!'&!#'-!5$0-,&+4!
1+5+1'(>!(,!-03!+-!+!'&5A(-!/,06!(#$!(0+)$!1,66A&'(>!(,!(#$!MNMN!<1$+&-!.,&/0&1$D!%&)$0!(#'-!
1,&($P(:!%*."82!#+-!50,)A1$)!Q,'&(4>!O'(#!?8<!+&)!%*=R!+!-(+($!,/!(#$!+0(!0$5,0(!,&!0$5,0(!,&!
S8)3+&1'&;!LA-(+'&+@4$!2$3$4,56$&(!H,+4!BC!T!LA-(+'&+@4$!/'-#:!-$+/,,)!3+4A$!1#+'&-:!(0+)$!+&)!14'6+($!
7%*."82I2K".I"=2IMNBJIU9V!O'(#!+&!$65#+-'-!,&!1#+44$&;$-!+&)!,55,0(A&'('$-!/+1$)!@>!)$3$4,5'&;!
1,A&(0'$-:!'&!5+0('1A4+0!(#$!4$+-(!)$3$4,5$)!1,A&(0'$-!+&)!-6+44!'-4+&)!)$3$4,5'&;!L(+($-D!!

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K&!MNBJ:!%*."82:!%*=R!+&)!?8<!50,5,-$)!+!)0+/(!K&($0!8;$&1>!R4+&!,/!81(',&!,&!"0+)TW4+($-!8-5$1(-!
,/!LA-(+'&+@4$!2$3$4,56$&(!H,+4!BC!7K8R<89!(,!#$45!-+3$!,A0!,1$+&-!+&)!-$+-D!X'(#!(#$!K8R<8:!(#$!(#0$$!
+;$&1'$-!+0$!-$$Y'&;!(,!#$45!1,A&(0'$-!+1#'3!(#$!(0+)$T0$4+($)!(+0;$(-!,/!L2H!BC:!@A'4)'&;!,&!(#$!
%*."82I?8<I%*=R!0,+)6+5!50$-$&($)!+(!(#$!%&'($)!*+(',&-!<1$+&-!.,&/0&1$!'&!ZA&$!MNBE!+&)!'&!
-A55,0(!,/!%*![$6@$0!L(+($-\!1,66'(6$&(!(,!)4'3$0!,&!Y$>!(0+)$T0$4+($)!(+0;$(-!,/!L2HBC:!'&14A)'&;!
L2H!BCDC:!BCDG:!BCDE:!+&)!BCD@D[B]!"#$!U0)!<1$+&-!?,0A6!'&3'($)!),&,0-!(,!-A55,0(!(#$!K8R<8D!

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%*."82!+&)!2<8]<L!#+-!+!50,Q$1(!-A55,0('&;!(#$!'654$6$&(+(',&!,/!(#$!0$-,4A(',&!(#0,A;#!(#$!
)$3$4,56$&(!+&)!'654$6$&(+(',&,/!<1$+&-!=1,&,6>!+&)!"0+)$!L(0+($;'$-!7<="L9!O'(#!(#$!-A55,0(!,/!
(#$!%*!2$3$4,56$&(!811,A&(D!![,0$!50$1'-$4>:!(#$!<="L!50,Q$1(!-$$Y-!(,!-A55,0('&;!1,+-(+4!)$3$4,5'&;!
1,A&(0'$-:!+&)!5+0('1A4+04>!LK2L!-A1#!+-!^+0@+),-!+&)!^$4'_$:!'&!0$+4'_'&;!$1,&,6'1!@$&$/'(-!/0,6!(#$!
-A-(+'&+@4$!A-$!,/!6+0'&$!0$-,A01$-!+&)!A&)$0-(+&)'&;!(#$!4$;+4!+&)!'&-('(A(',&+4!/0+6$O,0Y-!
A&)$05'&&'&;!-A1#!5,($&('+4D!"#$!<="L!50,Q$1(!#+-!+40$+)>!50,)A1$))0+/(!<1$+&-!=1,&,6>!+&)!"0+)$!

[B]"#$!K8R<8!+4-,!-$$Y-!(,!/+-(T(0+1Y!50,;0$--!(#0,A;#!'650,3$)!(0+)$!+&)!(0+)$T0$4+($)!5,4'1'$-!(#+(!-+/$;A+0)!/,,)!-$1A0'(>!+&)!
1,&(0'@A($!(,!(#$!1,&-$03+(',&!+&)!-A-(+'&+@4$!A-$!,/!,1$+&-:!4'3'&;!6+0'&$!0$-,A01$-!+&)!4'3$4'#,,)-!R4+&&$)!+1('3'('$-!'&14A)$!
(+0;$($)!($1#&'1+4!+--'-(+&1$:!1+5+1'(>T@A'4)'&;!+&)!')$(+)T0007(+&(&)/30TT(,))2!)'&;!)')+)T0(+)/30TT()')-1(+430TT(R)m/((#$(R)m/T9())-(&)/30TTTJET)2

5B $535(-+C!. /-47-<!!*

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%* . "82!#+-!@$$&!O , 0Y'&;!, &!(#$!' 6 54'1+(' , &-!, /!14' 6 +($!1#+&;$!/ , 0! 6 +0'(' 6 $!(0+&-5 , 0(!/ , 0!, 3$0!+!) $1+) $:! O'(#!'&10$+-'&;!/ , 1A-! , &! 14' 6 +($! 1#+&;$!+) +5(+(' , &!+&) !0$-'4'$&1$T@A'4) '&;!/ , 0!-$+5 , 0(-!+&) ! , (#$0! Y$>! 1 , +-(+4! (0+&-5 , 0(!'&/0+-(0A1(A0$:!'&! 5+0('1A4+0!'&! LK2LD! X '(#!+&! $-('6+($) ! bN! 5$0! 1$&(! , /! (#$! 3 , 4A 6 $! , /! O , 04) ! (0+) $! 1+00'$) ! @>! -$+:! '&($0&+(' , &+4! -#'55'&;! +&) ! 5 , 0(-! 50 , 3') $! 10A1'+4! 4'&Y+;$-! '&! 14 , -$4>! '&($01 , &&$1($) ! ;4 , @+4! -A554>T1#+'&-!+&) !+0$! $--$&('+4! / , 0! (#$! +@'4'(>! , /! +44! 1 , A&(0'$-! (, ! +11$--! ;4 , @+4! 6 +0Y$(-D!R , 0(-!+0$!4'Y$4>!(, !@$!+//$1($) !) '0$1(4>!+&) !'&) '0$1(4>!@>!14' 6 +('1!1#+&;$-:!-A1#!+-!0'-'&;!-$+!4$3$4-:! $P(0$ 6 $! O$+(#$0! 3&(-!+&) !0'-'&;!($ 6 5$0+(A0$-:!O'(#!@0 , +) $0!' 6 54'1+(' , &-!/ , 0!'&($0&+(' , &+4! (0+) $!+&) !) $3$4 , 5 6 $&(D!8-- , 1'+($) !0'-Y-:!3A4&$0+@'4'('$-!+&) !1 , -(-! 6 +>!@$!1 , &-') $0+@4$:!'&!5+0('1A4+0!/ , 0!5 , 0(-!+&) ! , (#$0! Y$>! 1 , +-(+4! (0+&-5 , 0(!'&/0+-(0A1(A0$!'&!) $3$4 , 5'&;!0$;' , &-:!O'(#!4 , O!+) +5('3$! 1+5+1'(>:!-A1#!+-!'&! LK2LD! . 0'('1+4! 1 , +-(+4! (0+&-5 , 0(!'&/0+-(0A1(A0$!'&! (#$-$! 1 , A&(0'$-:!& , (+@4>! 5 , 0(-!+&) !+'05 , 0(-:!+0$!4'/$4'&$-! / , 0!$P($0&+4! (0+) $:!/ , ,) !+&) !$&$0;>!-$1A0'(>:!+-!O$44!+-!(, A0'-6 :!+&) !'&! (#$!1 , &($P(! , /!2WWD! f , O$3$0:!(#$-$! +--$(-!+0$! 50 , 0$1($) !(, !@$!+(!#';#!+&) !'&10$+-'&;!0'-Y! , /! 1 , +-(+4! /4 , ,) '&;:!/0 , 6 !+-!$+04>!+-!'&! (#$! MNUN-:! A&4$--!$//$1('3$! +) +5(+(' , &! +1(' , &! '-! (+Y$&C!K&! (#$! +@-$&1$! , /! ('6$4>! 54+&&'&;!+&) !' 654$6$&(+(' , &! , /! 0$`A'-'($!+) +5(+(' , &! 6 $+-A0$-:!(#$! 50 , 0$1($) !' 65+1(-! , &! 10'('1+4! (0+&-5 , 0(!'&/0+-(0A1(A0$! 6 +>!#+3$!@0 , +) ! $1 , & , 6 '1!+&) !(0+) $T0$4+($) !0$5$01A--' , &-:!+&) ! 6 +>!-$3$0$4>!1 , 650 , 6 '-$!(#$!-A-(+'&+@4$!) $3$4 , 5 6 $&(! 50 , -5$1(-! , /!(#$-$!3A4&$0+@4$!&+(' , &-D!!

W1&(!%* . "82!O , 0Y!'&!(#'-!/'$4) !#+-!'&14A) $) !($1#&'1+4!+--'-(+&1$!+&) !1+5+1'(>T@A'4) '&;!O'(#!+!/ , 1A-! , &! . 4'6 +($! . #+&;$!K65+1(-!+&) !8) +5(+(' , &!/ , 0!. , +-(+4!"0+&-5 , 0(!K&/0+-(0A1(A0$!'&! . +0'@@$+&!LK2LF!O#'1#:!'&($0! +4'+:!#+-!0$-A4($) !'&!(#$!) $3$4 , 5 6 $&(! , /!+! 6 $(# ,) , 4 , ;'1+4!/0+ 6 $O , 0Y:!(, , 4-!+&) !;A') +&1$:!+-!O$44!+-!5$$0T 0$3'$O$) ! , 0';'&+4! 0$-$+01#:! O#'1#! #+-! '&/ , 06$) ! (#$! KR . . ! MNBb! +&) ! KR . . ! MNBJ! W$5 , 0(-:! #';#4';#('&;! -A@-(+&('+4!'&10$+-$-!'&!0'-Y! (, !LK2L\-!10'('1+4!1 , +-(+4! (0+&-5 , 0(+(' , &!'&/0+-(0A1(A0$!/0 , 6 !14'6 +($!1#+&;$) T '&) A1$) !6 +0'&$!'&A&) +(' , &!+-!$+04>!+-!'&!(#$!MNUN-:!A&4$--!/A0(#$0!14' 6 +($!1#+&;$!+) +5(+(' , &!'-!A&) $0(+Y$&G!D! W$4$3+&(! -A@-(+&('3$!/'&) '&;-!+0$! +4- , !0$/4$1($) !+-!5+0(! , /!(#$!%*!0$5 , 0(! X , 04) !=1 , &, 6 '1!L'(A+(' , &!+&) ! R0 , -5$1(-!MNBJ

1 , &('&A$!+&)!-(0$&;(#$&!0$4+($)!-A55 , 0(!(, !LK2L:!+&)!(, !#+0&$--!->&$0;'$-!'&!(#$!1 , &($P(! , /!+!&A 6 @$0! , /!
'&($0; , 3$0& 6 $&(+4!50 , 1$--$-!+&)! 6 $$('&; -D!!!

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%*.''82!O,0Y!@$&$/'(-!/0,61!4,-$!1,,5$0+(',&!O'(#!+!O')$!0+&;$!,/!5+0(&$0-!+&)!O'(#!+!6A4(')'-1'54'&+0>!&$(O,0Y!,/!1,44+@,0+(,0-!O#,!O,0Y!'&!->&$0;>!7-$$!$D;D!#((5-dIILK2L5,0(T.4'6+($8)+5(DA&1(+)D,0;9!K&!+))'(',&!(,!-5$1'/'1!1,44+@,0+('3$!+1('3'('$-!6$&(',&$)!+@,3$:!%*.''82!+4-,!1,,5$0+($-!$P($&-'3$4>!O'(#!0$4+($)!'&)A-(0>!+&)!%*!'&'('+('3$-:!'&14A)'&;!(#0,A;#!%*T<1$+&-D!''#'-!'&14A)$-!$D;D!1,44+@,0+(',&!+-!5+0(!,/!+!%*T<1$+&-!-')$!3&(!+&)!$P#'@'(!+(!(#$!%*?...!.<R!MFc!1,&(0'@A(',&!(,!(#$!)$3$4,56$&(!,/!(#$!H.8!''0+&-5,0(!+&)!W$-'4'$&1$!R+(#O+>-!),1A6$&(-!7W$-'4'$&1$!5+(#O+>!+1(',&!(+@4$c!''0+&-5,0(!5+(#O+>!+1(',&!(+@4$9:!50$5+0$)!!@>!(#$![+00+Y$1#!R+0(&$0-#'5!/,0!H4,@+4!.4'6+($!81(',&:!+&)!(,!+!%*?...!XK[!=P1,6T''=.!5,4'1>!@0'$/!,&!($1#&,4,;'$-!/,0!+3$0('&;:!6'&'6'_'&;!+&)!+)))0$--'&;!4,--!+&)!)+6+;$!'&!1,+-(+4!_,&$-!7/,0(#1,6'&;9c!+-!O$44!+-!1,44+@,0+(',&!O'(#!RK8*.:!''#$!X,04)!8--,1'+(',&!/,0!X+($0@,0&$!''0+&-5,0(!K&/0+-(0A1(A0$:!'&!(#$!)$3$4,56$&(!,/!5,0(!'&)A-(0>!;A')+&1$c!+&)!$P($&-'3$!1,44+@,0+(',&!O'(#!(#$!%*=.=!H0,A5!,/!=P5$0(-!,&!.4'6+($!.#+&;$!8)+5(+(',&!/,0!K&($0&+(',&+4!''0+&-5,0(!*$(O,0Y!+&)!*,)$-9:!O#'1#!#+)!@$$&!$-(+@4'-#$)!/,44,O'&;!+!Q,'&(!%*.''82T%*=.=!O,0Y-#,5!,&!(#$!'--A$D!84-,!O,0(#!&,('&;!'-!,&;,'&;!1,44+@,0+(',&!O'(#!K[<:!'&14A)'&;!,&!4$;+4!+&)!$&3'0,&6$&(+4!'--A$-c!+![$6,0+&)A6!,/!%&)$0-(+&)'&;!@$(O$$&!%*.''82!+&)!K[<!#';#4';#('&;!+0$+-!,/!/A0(#$0!$&#+&1$)!1,,5$0+(',&:!'-!'&!50$5+0+(',&D!

22D! =+45,'-F7),+1*+'?5E5<)7F5*+>'1*?'->>/5>'A-+4',5L1,?'+)')(51*'1331-,>'1*?'+45'<1A')3'+45'>51'

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D141E5+!71E14)321*+;!-*!25,-+-21!+,5*;3),+=!*

K&($0&+(',&+4!6+0'('6$!(0+)$!4,-(!6,6$&(A6!'&!MNBbD!a,4A6$-!$P5+&)$)!+(!MDE!5$0!1$&(!'&!MNBb:!),O&!/0,6!CDB!5$0!1$&(!'&!MNBED!"#$!-4,O),O&!O+-!@0,+)T@+-$)!+&)!+//$1($)!&$+04>!+44!6+0'('6$!1+0;,!-$;6$&(-D!K(!A&)$06'&$)!;4,@+4!5,0(!1+0;,T#+&)4'&;!+1('3'('$-:!O'(#!;0,O(#!'&!1,&(+'&$0'_$)!;4,@+4!5,0(!(#0,A;#5A(!)$1$4$0+('&;!(,!CDE!5$0!1$&(:!),O&!/0,6!GDE!5$0!1$&(!'&!MNBED!2$-5'($!(#$!-$(@+1Y-:!+!6'4$-(,&$!O+-!0$+1#$)!'&!MNBb:!O'(#!(,(+4!3,4A6$-!+6,A&('&;!(,!BB!@'44',&!(,&-D![$+&O#'4$:!50$4'6'&+0>!%*.''82!$-('6+($-!/,0!MNBJ!'&)'1+($!+!1,&('&A$)!-4,OT),O&!'&!;4,@+4!6+0'('6$!(0+)$D!

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''+0'//!$-1+4+(',&!@$(O$$&!.#'&+!+&)!(#$!%&'($)!L(+($-!),6'&+($)!(#$!#$+)4'&$-!'&!MNBb!+&)!$+04>!MNBJD!*$+04>!M!5$0!1$&(!,/!O,04)!6+0'('6$!(0+)$!3,4A6$!'-!$-('6+($)!(,!@$!+//$1($)!@>!(+0'//!#'Y$-!+554'$)!'&!L$5($6@$0!MNBb!+&)![+>!+&)!ZA&$!MNBJD!=P5,-A0$!3+0'$-!@>!1+0;,!(>5$!+&)!6+0Y$(!-$;6$&(D!H0+'&:!1,&(+'&$0'_$)!(0+)$!+&)!-($$4!50,)A1(-!-(+&)!(,!@$!+//$1($)!(#$!6,-(:!0$/4$1('&;!(#$!-(0A1(A0$!,/!(0+)$!@$(O$$&!.#'&+!+&)!(#$!%&'($)!L(+($-D!K&!+))'(',&!(,!0$)A1'&;!(0+)$!/4,O-:!(+0'//-!+0$!;$&$0+('&;!O'&&$0-!+&)!4,-$0-:!;'3$&!50,)A1(!+&)!-A554'$0!-A@-('(A(',&!+&)!(0+)$!)'3$0-',&!$//$1(-D!LA554>!1#+'&!)'-0A5('-&!#+3$!+4-,!@$$&!,@-03)!+&)!1,A4!)$$5$&!'/!(0+)$!($&-',&-!+&)!(+0'//-!+0$!50,4,&;$)D!L,6$!.#'&+T@+-$)!6+&A/+1(A0'&;!+1('3'(>!'-!0$5,0($)!(,!@$#+3$!+40$+)>!6,3$)!(,!&$O!4,1+(',&-!'&!=+-(!8-'+D!8-!(#$!O,04)\-!/+1(,0>:!.#'&+!'-!+!Y$>!54+>$0!'&!)0>!@A4Y!+&)!1,&(+'&$0'_$)!(0+)$:!+11,A&('&;!/,0!&$+04>!#+4/!,/!;4,@+4!

<&!(#$!-A554>!-')$:!,3$0-A554>!0$6+'&$)!+!50,6'&$&(!1#+0+1($0'-('1!,/!6,-(!-#'55'&;!-$;6$&(-D!K&!$+04>!MNBJ:!(,(+4!O,04)!/4$$(!1+5+1'(>!-(,,)!+(!BDJE!@'44',&!)$+)TO$';#(!(,&-!7)O(9:!$`A'3+4$&(!(,!MDGB!5$0!1$&(!;0,O(#!m!(#$!-4,O$-(!;0,O(#!,/!(#$!)$1+)$0![$+&O#'4$:!1,&-,4')+(',&!'&!(#$!1,&(+'&$0!-#'55'&;!-$;6$&(!1,&('&A$)!O'(#!(#$!1,6@'&$)!6+0Y$(!-#+0$!,/!(#$!(,5!BN!1,&(+'&$0!-#'55'&;!4'&$-!'&10$+-$)!/0,6!Gb!5$0!1$&(!'&!MNBC!(,!JN!5$0!1$&(!'&!MNBJD!K&!+))'(',&:!)$54,>$)!1+5+1'(>!0,-$!)A0'&;!(#$!-+6$!5$0',)!/0,6!+@,A(!FF!6'44',&!(,!JG!6'44',&!MNT

$535(-+C!. /-47-<!5*7!() *;1*;/;!. /-47-*<!5(+-E-+-1;!!*

8-!5+0(!,/!'(-!($1#&'1+4!+--'-(+&1$!50,;0+6 6$!,&!S^A'4)'&;!.+5+1'('$-!,/!2$3$4,5'&;!.,A&(0'$-!(,!L#'/(!

'(-!(#0$$!5'44+0!,/!O,0Y:!'&14A)'&;!0$-$+01#!+&)!+&+4>-'-:!($1#&'1+4!+--'-(+&1$!+&)!1+5+1'(>!@A'4)'&;!+1('3'('$-:!
%*.''82!#+-!@$$&!1,44+@,0+('&;!O'(#!3+0',A-!,0;+&'_+(',&-!+&)!'&-('(A(',&-:!'&14A)'&;!(#$!K&($0&+(',&+4!
[+0'('6$!<0;+&'_+(',&!7K[<9:!%*!0$;',&+4!1,66'--',&-:!%*=R:!%*2R:!K&($0&+(',&+4!''0+&-5,0(!?,0A6:!
2$3$4,56$&(!^+&Y-!7K-4+6'1!2$3$4,56$&(!^+&Y:!8/0'1+&!2$3$4,56$&(!^+&Y:!8-'+!2$3$4,56$&(!^+&Y:!+&)!
.+0'@@$+&!2$3$4,56$&(!^+&Y9:!+-!O$44!+-!(#$!X,04)!^+&Y:!'&14A)'&;!(#0,A;#!(#$!LA[C844!K&'('+('3$!+&)!
50,0$1(!,&!)$1+0@,&'_'&;!6+0'('6$!(0+&-5,0(:!(#$!H4,@+4![+0'('6$!?,0A6:!L]<.8'':!(#$!K&($0&+(',&+4!
8--,1'+(',&!,/![+0'('6$!=1,&,6'-(-!7K8[=9:!(#$!K&($0&+(',&+4!8--,1'+(',&!,/!R,0(-!+&)!f+0@,0-!7K8Rf:!
%&'3$0-'(>!,/!8&(O$05:!+&)!X,04)![+0'('6$!%&'3$0-'(>0!!
!
8(!(#$!0$;',&+4!4$3$4:!'&!1,44+@,0+(',&!O'(#!['10,&$-'+&!.$&($0!/,0!LA-(+'&+@4$!''0+&-5,0(I%&'3$0-'(>!,/!(#$!
L,A(#!R+1'/'1:!%*.''82!#+-!@$$&!-A55,0('&;!R+1'/'1!LK2L!'&!(#$'0!$//,0(!(,!50,6,($!-A'(+@4$!-#'55'&;!
'&14A)'&;!(#0,A;#!0$;',&+4!'&'('+('3$-!-A1#!+-!(#$!R+1'/'1!^4A$!L#'55'&;!R+0(&$0-#'50!
!
65(5*+'-*+5,*1+-)*1<'?5E5<)7F5*+>',5<1+5?'+)'(<-F1+5'(41*L5'1?17+1+-)*'1*?',5>-<-5*(5'
./-<?-*L'3),'>517),+>'1*?')+45,'()1>+1<'+,1*>7),+'-*3,1>+,/(+/,5'
!
X#'4$!14'6+($!1#+&;$!+)+5(+(',&!+&)!0$-'4'$&1$!@A'4)'&;!/,0!-$+5,0(-!+&)!0$4+($)!1,+-(+4!(0+&-5,0(!
'&/0+-(0A1(A0$:!-$03'1$-:!+&)!,5$0+(',&-!'-!+!6+(($0!,/!-(0+($;'1!$1,&,6'1!'65,0(+&1$!+&)!'&10$+-'&;!
A0;$&1>:!6A1#!6,0$!&$$)-!(,!@$!),&$D!K&!+))'(',&!(,!-,6$!0$1$&(!)$3$4,56$&(-!+40$+)>!#';#4';#($)!
+@,3$:!(#$0$!#+3$!@$$&!+!&A6@$0!,/!)$3$4,56$&(-!'&!MNBJ:!O#'1#!+0$!,/!0$4$3+&1$!(,!+)+5(+(',&!+&)!
0$-'4'$&1$!@A'4)'&;!/,0!-$+5,0(-!+&)!0$4+($)!1,+-(+4!(0+&-5,0(!'&/0+-(0A1(A0$!+&)!+0$!O,0(#!&,('&;D!!
!
''#$!'65,0(+&1$!,/!14'6+($T0$-'4'$&(!(0+&-5,0(!'&/0+-(0A1(A0$!#+-!@$$&!#';#4';#($)!'&!+!0$-,4A(',&!+),5($)!
@>!(#$!%*!=&3'0,&6$&(!8--$6@4>!MNBJ!7%*=8TC:!BBTBF![+01#!MNBJ:!h$&>+9!,&!-A-(+'&+@4$!

-#'55'&;!3+4A$!1#+'&:!iH$(('&;!(,!q$0,!.,+4'(',&\Bb:!4+A&1#$)!+&!'&'('+('3$!(,!)$1+0@,&'_$!(#$!-#'55'&;!-$1(,0:!1,66'(('&;!(,!1,66$01'+44>!3'+@4$!_$0,!$66'--',&!3$--$4-!,5$0+('&;!+4,&;!)$$5T-$+!(0+)$!0,A($-!@>!MNUND!!

!

^A'4)'&;!,&!(#$!,A(1,6$-!,/!(#$!.4'6+($!81(',&!LA66'(:!(#$6+('1!+&)!10,--T-$1(,0+4!i.4'6+($!81(',&!

,&!(#$!$3,4A(',&!1>14$!,/!(#$!)'-$+-$!7+00'3+4:!-50$+)!+&)!1,&(0,49!+&)!,&!(#$!(>5$!,/!50$3$&(',&!+&)!

+1('3'('$-!6+>!$+-'4>!/+44!@>!,&$!(#'0)!'&!LK2L!+&)!]2.-!'&!MNMND! [,-(!,/!(#$!54+&$(\-!5,5A4+(',&!4'3$-!@>!(#$!1,+-(!+&)!6,-(!,/!(#$!+1('3'('$-!-A-(+'&'&;!(#$'0!4'3$4'#,,)-!+0$!#$+3'4>!+&)!A&3&4>!+//$1($)!@>!(#$!5+&)$6'1!+&)!-5$1'+44>!(,A0'-6:!/'-#$0'$-!+&)!6+0'('6$!(0+&-5,0(D!W1&(!@+&Y0A5(1>!)$14+0+(',&-!@>!--,6$!&+(',&+4!+&)!0$;',&+4!+'04'&$-:!1+0!0$&(+4:!#,($4!1#+'&-!+&)!(#,A-+&)-!,/!-6+44!@A-'&$--$-!@>!(#$!1,+-(!,/!+44!1,A&(0'$-!0$;+0)4$--!,/!(#$'0!4$3$4!,/!)$3$4,56$&(!+0$!+!14$+0!$3')$&1$!,/!(#'-D!!

8!@4A$!0$1,3$0>!-#,A4)!@$!;A')$)!@>!L2H!BC!'654$6$&(+(',&!+&)!6,0$!5+0('1A4+04>!(+0;$(!Ed!S^>!MNUN:!'&10$+-$!(#$!$1,&,6'1!@$&$/'(-!(,!L6+44!K-4+&)!)$3$4,5'&;!L(+($-!+&)!4$+-(!)$3$4,5$)!1,A&(0'$-!/0,6!(#$!-A-(+'&+@4$!A-$!,/!6+0'&$!0$-,A01$-:!'&14A)'&;!(#0,A;#!-A-(+'&+@4$!6+&+;$6$&(!,/!'-#$0'$-:!+`A+1A4(A0$!+&)!(,A0'-6VD!K&!(#'-!0$;+0):!%*."82!'-!-#'/('&;!'(-!+((&$(',&!'&!+--$--'&;!(#$!'65+1(!,/!(#$!5+&)$6'1!,&!Y$>!@4A$!$1,&,6'1!-$1(,0-!+&)!'&!')$&('/>'&;!5,($&('+4!/,0!0$1,3$0>!+&)!0$-'4'$&1$!O'(#'&!(#$6!'&!-,1'+4:!$1,&,6'1!+&)!$&3'0,&6$&(+4!($06-D!"#$!@4A$!$1,&,6>!O'44!1$0(+'&4>!54+>!+!10A1'+4!0,4$!'&!;4,@+4!0$1,3$0>!,&1$!)$6+&)!0+'-$-!+;+'&:!#,5$/A44>!O'(#'&!(#$!&$P(!6,&(#-D!!

W1&(4>!%*."82:!?8<:!%*K"8W!+&)!K<K!,0;+&'-$)!+&!<&4'&$!.,&/0&1$!('(4$)!S"#$!^4A$!=1,&,6>!+&)!.<aK2

-A55,0('&;!'&/0+-(0A1(A0$!&$$)!(,!@$!50,($1($)!+-!+! 6+(($0! ,/!50',0'(>0!"#'-!'&14A)$-!$&-A0'&;!(#+(!(0+&-5,0(! -$03'1$-:! 5,0(-! +&)! @,0)$0! +;$&1'$-! &,(! ,&4>! 0$6+'&! ,5$0+(',&+4:! @A(! +0$! $//$1('3$4>!-(0$&;(#$&$)!(,!1,5$!O'(#!(#$!$P1$5(',&+4!1#+44$&;$-!(#$>!/+1$0!H,3$0&6$&(-!&$$)!(,!+),5(!1,6 6,&!+550,+1#$-!(,!+))0$--'&;!(#$-$!'--A$-!+10,--!(#$!;4,@+4!&$(O,0Y!,/!-A554>!1#+'&-!(,!+3,')!O')-50+)!$

. <a2TBJ!1,&)'(',&-!@>!(+55'&;!'&(,!%*!$P5$0('-$:!-(+&)+0)-:!(,,4-!+&)!;A')+&1$:!O#'4$!1,&-')$0'&;!(#$'0!-5$1'/'1!+&)!4,1+4!1,&)'(',&-D!

$)5;+54!+,5;3),+!-*6,5;+,/(+/,1!5753+5+-)*!5*7!,1;-4-1*(1!./-47-*<!-*!9G'9!*

K&!(#$!1,&($P(!,/!(#$!.<a2TBJ!5+&)$6'1:!LK2L!#+3$!@$$&!')$&('/'$)!+-!,&$!,/!(#$!;0,A5-!(#+(!+0$!@$'&;!+&)!O'44!1,&('&A$!(,!@$!)'-50,5,0(',&+($4>!+//$1($)!@>!(#$!$3,43'&;!$1,&,6'1!10'-'-D!!"#'-!#+-!@$$&!+((0'@A($)!(,!(#$-$!1,A&(0'$-\!#';#!3A4&$0+@'4'(>!(,!$1,&,6'1!+&)!$&3'0,&6$&(+4:!0$6,($&$--:!)$5$&)$&1$!,&!+!/$O!+)3+&1$)!6+0Y$(-!/,0!'65,0(-!+&)!$P5,0(-:!#';#!)$5$&)$&1$!,&!(0+)$:!&+00,O!50,)A1(',&!@+-$!+&)!#';#!4$3$4-!,/!'&)$@($)&$--D!!LK2L!1,&('&A$!(,!6$0'(!-5$1'+4!1,&-')$0+(',&!,O'&;!(,!(#$!A&'`A$!1'01A6-(+&1$-!1,&/0,&('&;!(#$6!&,(!4$+-(!,/!O#'1#!'-!(#$!'65+1(!,/!$P($0&+4!-#,1Y-!,&!(#$'0!$1,&,6'$-D!!"#$!$3,43'&;!;4,@+4!$1,&,6'1!10'-'-!1+A-$)!@>!(#$!.<a2TBJ!5+&)$6'1!'-!@A(!,&$!$P+65$!,/!-A1#!-#,1Y-D!!!

X#'4$!(#$!$P($&-'3$!-,1',T$1,&,6'1!'65+1(-!,/!(#$!.<aK2T