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UNITED NATIONS



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**Agenda Item 139**

**Review of the efficiency of the administrative and financial functioning of the United Nations**

**Funding model for DMSPC and DOS**

**Report of the Secretary-General  
on shifting the management paradigm in the United Nations: funding model for the  
Department of Management Strategy, Policy and Compliance and the Department of  
Operational Support (A/74/761)**

**FIFTH COMMITTEE**

Joint Statement by

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Under-Secretary-General for Management Strategy, Policy and Compliance

and

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Under-Secretary-General for Operational Support

12 October 2020

Mr. Chairman,  
Distinguished Delegates,

1. We have the honour of presenting the report of the Secretary-General on the proposed funding model for the Department of Management Strategy, Policy and Compliance (DMSPC) and the Department of Operational Support (DOS). The Secretary-General established, in his report on the establishment of a new management architecture, his intention to submit this report to the General Assembly at the second part of its resumed 74th session in response to an earlier

2. The new management architecture was established through the reorganization of the functions and resources of the former Department of Field Support and Department of Management to ensure that the creation of the new departments could be done in a post-neutral manner. As a result, the funding source of post and non-post resources in the new management architecture is primarily a function of the defunct structures from which they were drawn instead of the actual activities currently supported by those resources. In other words, it affected the linkage between the nature of functions performed in the new departments and their respective sources of funding.

3. As the Committee is aware, establishing a clear delineation between peacekeeping and non-peacekeeping activities has become increasingly challenging in an increasingly interconnected global Secretariat. In fact, the Secretariat-wide nature of the majority of services performed by both DMSPC and DOS no longer lend themselves to the maintenance of clear distinctions between peacekeeping and non-peacekeeping activities. The Secretary-General proposes to address these issues by establishing a new approach to funding DOS and DMSPC. This model would replace the existing practice of determining funding from the bottom up at the level of posts with a new approach that, instead, allocates the funding based on the clients that the two departments support.

4. Under the proposed model, the overall distribution of costs between the programme and peacekeeping budgets would, from 2022 onwards, be

budgets with different methodologies and financial periods creates challenges for effective intergovernmental oversight. The model would allow the Advisory Committee and the Fifth Committee to consider the resource requirements for the two departments in a comprehensive manner, under unified results