&KDLU

 $VLWLVWKHILUVWWLPHP\GHOHJDWLRQWDNHVWKHIORRULQWKH
WK
VHVVLRQDOORZXVWR
FRQJUDWXODWH \RX DQG PHPEHUV RI WKH %XUHDX RQ \RXU HOHFWLRQ DQG VXFFHVVIXO
DVVXPSWLRQRIGXWLHVDVZHOODV\RXUDEOHVWHZDUGVKLSRIRXUGHOLEHUDWLRQVWKXVIDU
/HWPHDVVXUH\RXRIP\GHOHJDWLRQ·VIXOOVXSSRUW

&KDLU

 0\ GHOHJDWLRQ DOLJQV LWVHOI ZLWK WKH VWDWHPHQW GHOLYHUHG E\ WKH GLVWLQJXLVKHG
5HSUHVHQWDWLYHRIWKH5HSXEOLFRI8JDQGDRQEHKDOIRIWKH$IULFD*URXS

&KDLU

 6LPLODUWRWKHYDVWQXPEHURIPHPEHU6WDWHVUHSUHVHQWHGKHUHWRGD\P\GHOHJDWLRQ
QRWHVZLWKFRQFHUQWKHLQFUHDVLQJQXPEHURIGLVDVWHUVLQWKHZRUOGSDUWLFXODUO\WKH
LQWHQVLW\ DQG LPSDFW WKHVH FDODPLWLHV KDYH RQ WKH DIIHFWHG SRSXODWLRQV $W WKLV
DODUPLQJUDWHLWLVHYLGHQWWKDWQRMXULVGLFWLRQFDQEHVSDUHGIURPVXFKSKHQRPHQD
EHLWKXPDQPDGHRUDVDUHVXOWRIFOLPDWHFKDQJH

 &RJQL]DQW RI WKLV IDFW WKH *RYHUQPHQW RI WKH .LQJGRP RI (VZDWLQL GHYHORSHG
IUDPHZRUNVDQGSROLFLHVDLPHGDWGLVDVWHUULVNPDQDJHPHQWDQGUHVSRQVHFKLHIRI
ZKLFKLVWKH'LVDVWHU0DQDJHPHQW$FWFXUUHQWO\XQGHUUHYLHZ)XUWKHUPRUH
WKH .LQJGRP RI (VZDWLQL KDV VRXJKW ERWK ELODWHUDO DQG UHJLRQDO FROODERUDWLRQV
,QWHUQDWLRQDOO\WKH.LQJGRPRI(VZDWLQLKDVUHFHQWO\SDUWLFLSDWHGLQWKH0LGWHUP
5HYLHZRIWKH6HQGDL)UDPHZRUNIRU'LVDVWHU5LVN5HGXFWLRQ

&KDLU

 ,WDSSHDUV WKDWWKHIRUHJRLQJLQWHUQDOHQGHDYRUVE\P\*RYHUQPHQWDUHMXVWQRW
HQRXJK,WLVIRUWKLVUHDVRQWKDWP\GHOHJDWLRQVXSSRUWVWKHUHFRPPHQGDWLRQE\
IRP�０Ň⼡⼐ħ頎 退
IRP�０Ň⼡⼐ħ頃0 HOHFWLRQDQG堵냊춁瀀KH V눆ቹ倠愧項؀

,QFRQFOXVLRQ&KDLU
 7KH.LQJGRPRI(VZDWLQLUHPDLQVFRPPLWWHG WRZDUGVHQVXULQJ WKHSURWHFWLRQRI
SHUVRQVLQ WKHHYHQWRIGLVDVWHUV7KHUHIRUHP\GHOHJDWLRQORRNVIRUZDUG WR WKH :RUNLQJ*URXS·VUHSRUWWRWKH6L[WK&RPPLWWHHRQWKHRXWFRPHRILWVGHOLEHUDWLRQV
RQIXUWKHUDFWLRQWREHWDNHQLQUHVSHFWRIWKHGUDIWDUWLFOHV
,7+$1.<28