

Committee of Experts on International Cooperation in Tax Matters
Sixth Session
Geneva, 18-22 October 2010
Item 3(m) of the provisional agenda
Capacity Building

UPDATE ON WORK OF SUB-COMMITTEE ON CAPACITY BUILDING

BACKGROUND

The sub-committee on capacity building is one of the sub-committees of the United Nations (UN) Committee of Experts in International Co-operation in Tax Matters formed at the 5th session of the UN Committee in Geneva, Switzerland in October, 2009.

The subcommittee was formed with a specific mandate to focus on developing and executing capacity building strategies for tax agencies of developing countries. The sub-committee is expected to achieve its mandate within a three year life span. A critical objective is to empower developing countries to more effectively formulate tax policy and carry out tax administration, so as to strengthen the economy, enhance equity, mobilize revenues for development, and collect tax according to law, with minimal administrative and compliance costs.

The subcommittee's mandate calls for addressing capacity from the following perspectives:

- x Research/ Needs Analysis;
- x Organisational Structure and Strategy;
- x Skills;
- x Legislation, manuals, and publications;
- x Processes, procedures, and systems;
- x Level of investment in people, institutions, and practices;
- x Funding support/ Technical Assistance; and
- x Impact Assessment.

The members and observers of the sub-committee are as follows:

- | | | |
|-----|--|--------------------|
| (1) | Ifueko Omoigui Okauru – | Member/Coordinator |
| (2) | Ben Arindell - | Member |
| (3) | Mansor Hassan - | Member |
| (4) | Amr El Monayer - | Member |
| (5) | Theo Keijzer (International Chamber of Commerce) - | Observer |
| (6) | Jean Sebastien Conty/Eric Desquesses (Ministry of Foreign Affairs, France) - | Observer |
| (7) | Dr. Assunta Luisa Perrotti (OECD) - | Observer |
| (8) | | |

1. WORKDONE

In furtherance of its mandate, the sub-committee held its first, second and third meetings in January, June and October, 2010 in Abuja, Nigeria, Amsterdam, Netherlands and Geneva, Switzerland, respectively.

a) Nigeria Meeting

- x The Sub Committee on Capacity Building held its first meeting at the Transcorp

- 1) Establishment of a website and number of hits on the website
- 2) Spread and frequency of participation of developing and less developed countries in UN sub-committee activities
- 3) Clear list of needs and products to address identified needs and gaps
- 4) Pool of resources available (skills, time, online events, tools etc)
- 5) Evidence that sub-committee activities have impacted positively in the activities of countries within the target group – satisfaction, revenue yield, effectiveness etc, using baseline measures set in 2010
- 6) Execution of Work plan

The above would be used to periodically assess the performance of the sub-committee.

- (iv) Agreement on major vehicle

g) Specific Funding Intervention/Capacity Building Initiatives

The sub-committee has received funding and assistance from the following bodies:

- (i) GTZ – the German Agency for Technical Co-operation has provided direct funding to the sub-committee, which was utilised as follows:
 - x Hosting and travel arrangements for the January, 2010 subcommittee meeting
 - x Funding of the travel and accommodation costs associated with the seven (7) tuition free slots provided by the IBFD on the IBFD 4-day Tax Treaty negotiation course in Amsterdam in January, 2010
 - x Funding of thirty (30) IBFD ITA online training slots to be utilised by tax agencies in Africa

We still have a few spots open for those who did not respond to the invitation

- (ii) IBFD
 - x Provision of Seven (7) tuition free and Five (5) fully subsidised slots in the annual IBFD 4-day Tax Treaty negotiation course
 - x IC10 Online Training provided to the Federal Inland Revenue Service of Nigeria at discounted rates
 - x

- (iii) Provision of funding support for the sub-committee's activities including activities to ensure regular update of the website and coordination with designated Country/Regional Association coordinators
- (iv) Carrying out a Needs Assessment Analysis to determine specific areas of need for developing countries and aid the provision of targeted capacity building intervention to developing nations;
- (v) Carrying out a study on Best Practice for providing Training Support, using the African Tax Administrators Forum (ATAF) as a pilot
- (vi) Linkage with the work of other sub-committees such as in Treaty Negotiation Manual, Transfer Pricing Manual, Guide to Mutual Agreement Procedure (MAP)/Dispute Resolution, Exchange of Information etc. as is relevant to building capacity in relation to developing countries
- (vii) Evaluation of the effectiveness of capacity building assistance provided by international agencies/organisations

3. AREAS OF CO-OPERATION WITH OTHER SUB-COMMITTEES, DEVELOPMENT PARTNERS AND OBSERVERS

There are several areas in which the sub-committee requires co-operation and assistance of other sub-committees in the execution of its mandate. These areas include:

- (i) Contribution and provision of technical input to the S4TP website – the sub-committee invites other sub-committees to visit the website and become active participants and contributors of content to the website especially in respect of areas within the direct responsibility of such sub-committees;
- (ii) Identification of potential funding support and development partners;
- (iii) Provision of pro-bono or discounted training courses and identifying such opportunities for use by the sub-committee;
- (iv) Responding to requests for information, questionnaires and other initiatives being undertaken by the sub-committee; and
- (v) Provision of direct support to tax administrations in developing countries, through exchange of personnel, funding and other capacity building initiatives

Thank you for your support to date. We still need your continued support!

SUB-COMMITTEE ON CAPACITY BUILDING
ANNEXURE 1 - AGREED WORK PLAN AND STATUS AT OCTOBER, 2010

S/N	Activity	Timeline	Responsibility	Status at October, 2010
1.	Agree on the sub-committee's road map	Jan 2010	Ifueko Omoigui Okauru	Done and approved by sub-committee
2.	Develop in a paragraph or two the purpose of the committee to enhance public understanding of its mandate	Feb 15 2010	Victor Thuronyi/Arcotia Hatsidimitris	Done and approved by sub-committee
	RESEARCH			
3.	Develop, administer and analyse questionnaire on capacity building needs: r Draft Questionnaire – Jan 15 (Victor) r Pilot rollout – Feb 15 (Arcotia) r Finalised Questionnaire – Feb 15 (Victor) r Conclude contact list – Feb 15 (Arcotia) r Translated Questionnaire – Feb 28 (Oliver) r Issue Questionnaire – Mar 15 (2 weeks deadline) (Oliver) r Analyse Questionnaires – May 30 (Oliver) r Send report to Committee – June 30 (Oliver) r Final report – July 31 (Victor/UNC)	July 2010	Victor Thuronyi/Arcotia Hatsidimitris /UN Committee Secretariat	Work in progress. Initial response was not encouraging, however additional contacts have been provided. Final report was expected by end of July, 2010 but this deadline has not been met
4.	Undertake stocktaking exercise on what is available in terms of capacity building assistance and funding support	2010 and updated annually	Mansor Hassan/Eric Desquesses /Victor Thuronyi	
	a. What funding/technical assistance is currently available with donor agencies and where it is deployed – i. OECD ii. Regional tax associations iii. Donor agencies iv. IMF Technical Assistance Centers v. International Audit Firms vi. Tax Justice Network vii. Others	2010 and updated annually	Eric Desquesses /Victor Thuronyi	Done – see E/C.18/2010/CRP.11

SUB-COMMITTEE ON CAPACITY BUILDING
ANNEXURE 1 - AGREED WORK PLAN AND STATUS AT OCTOBER, 2010

S/N	Activity	Timeline	Responsibility	Status at October, 2010
	b. What capacity building activities are currently available in i) Audit of Multinationals and other compliance issues ii) Administration of Double Taxation Agreements	2010 and updated annually		

SUB-COMMITTEE ON CAPACITY BUILDING
ANNEXURE 1 - AGREED WORK PLAN AND STATUS AT OCTOBER, 2010

S/N	Activity	Timeline	Responsibility	Status at October, 2010
-----	----------	----------	----------------	----------------------------

SUB-COMMITTEE ON CAPACITY BUILDING

ANNEXURE 1 - AGREED WORK PLAN STATUS AT OCTOBER, 2010

I THE 4 DAY INTERNATIONAL TAX TRAINING HELD IN JANUARY 2010 IN
AMSTERDAM – TWELVE (12) SLOTS AVAILABLE – STATUS OF
UTILISATION

S/ N	Country	Tuition Free by IBFD (7)	Fully subsidized by IBFD (5)	Status
1.	Botswana	Mandu Tsholofelo		Attended (1)

2. Gambia

G Tc .3759 Tw [(Gambia)]TJ .6885 5Ea5 0 TD 0 Tc ()Tj /TT885-7.9())TJ 7.377 1.2076 tu

S/N	Country	Name	Responsibility	Status	Course
			Department, Egyptian Tax Authority – Ministry of Finance		
4.	Gambia	Assan Jallow	Senior Compliance and Strategy Officer, Gambia Revenue Authority	Attending	ITA 101 Fundamentals of Tax Treaties
5.	Ghana	Joyce Rita Addae Kumi,	Legal Advisor, Ghana Revenue Authority	Attending	ITA 101 Fundamentals of Tax Treaties
6.	Kenya	Jacqueline Shirenya Mapesa,	Revenue Officer, Kenya Revenue Authority	Attending	ITA 103 Permanent Establishment
7.	Kenya	Jacqueline Matara	Revenue Officer, Kenya Revenue Authority	Attending	ITA 101 Fundamentals of Tax Treaties
8.	Kenya	Clement Okello Migai,	Revenue Officer, Kenya Revenue Authority	Attending	ITA 101 Fundamentals of Tax Treaties
9.	Kenya	Eric Kagira Njoroje	Senior Tax Auditor, Kenya Revenue Authority	Attending	ITA 103 Permanent Establishment
10.	Nigeria	Babatunde Olusegun Olalekan Oduye	Deputy Director, Tax Policy (Tax Advisory & Dispute Resolution), Federal Inland Revenue Service, Nigeria	Attending	ITA 101 Fundamentals of Tax Treaties
11.	Nigeria	Toyin Maria Yinka Omotoye	Assistant Manager Tax, Federal Inland Revenue Service, Nigeria	Attending	ITA 102 Residence
12.	Nigeria	Suleiman Muazu	Manager, Tax Policy, Federal Inland Revenue Service, Nigeria	Attending	ITA 101 Fundamentals of Tax Treaties
13.	Nigeria	Nurudeen Adewale Adegboyega,	Manager Tax, Federal Inland Revenue Service, Nigeria	Attending	ITA 103 Permanent Establishment
14.	Nigeria	Kyari Agid,	Investigation of		

S/N	Country	Name	Responsibility	Status	Course
15.	Nigeria	Kabir Ismaila	Deputy Manager (Tax), Federal Inland Revenue Service, Nigeria	Attending	ITA 105 Passive Income
16.	Nigeria	Murtala Mohammed,	Investigation of Criminal Tax Violation, Federal Inland Revenue Service, Nigeria	Attending	
17.	South Africa	Pemola Govender,	Operational Specialist: Audit, South African Revenue Services, South Africa	Attending	ITA 102 Residence
18.	South Africa	Jaco Britz,	Tax Auditor, South African Revenue Services, South Africa	Attending	ITA 103 Permanent Establishment
19.	Uganda	Kahima Samuel, Supervisor	Policy and Rulings, Uganda Revenue Authority	Attending	ITA 101 Fundamentals of Treasury

Uganda 56 564.84 .959483 p.02

